



## 2016-2020 ACIUCN Strategic Plan

The ACIUCN strategic plan tabled at the 2015 AGM was reorganised in March 2016 to cover five goal areas as listed below. The goals in the previous 2016-2020 plan format were organised under these five areas, but not changed substantially.

The five overarching goals for ACIUCN:

### *PURPOSE of ACIUCN*

**GOAL 1: FACILITATE BEST-PRACTICE ENVIRONMENTAL POLICY IN AUSTRALIA BASED ON THE IUCN PLATFORM**

**GOAL 2: BUILD AND MAINTAIN A STRONG IUCN NETWORK IN AUSTRALIA**

**GOAL 3: CONNECT ACIUCN MEMBERS WITH IUCN AT THE REGIONAL & INTERNATIONAL LEVELS**

### *CAPACITY OF ACIUCN*

**GOAL 4: BUILD AND MAINTAIN A STRONG COMMUNICATION STRATEGY TO ACHIEVE THE PURPOSE OF ACIUCN**

**GOAL 5: ENSURE A HIGH STANDARD OF CORPORATE GOVERNANCE AND FINANCIAL VIABILITY**



## **The Australian Committee of the International Union for Conservation of Nature 2016-2020 Strategic Plan**

*The Mission of the Australian Committee of the International Union for Conservation of Nature (ACIUCN) is to bring together Australian members of IUCN in a cooperative and positive partnership to promote the IUCN vision of 'a just world that values and conserves nature' and to pursue IUCN's mission 'to influence, encourage and assist societies throughout the world to conserve the integrity and diversity of nature and to ensure that any use of natural resources is equitable and ecologically sustainable'.*

*As Australians we are residents of a spectacularly beautiful, biologically rich and ancient land. Its lands, waters and surrounding seas are the habitats of many species found nowhere else on earth. We know that the nation's biodiversity is fundamental to our physical, social, cultural and economic wellbeing. However it is under great pressure from many threats, hence we share the vision of the National Biodiversity Strategy that "Australia's biodiversity is healthy and resilient to threats, and valued both in its own right and for its essential contribution to our existence".*

*ACIUCN provides a unique platform as a neutral, science-based voice that can share knowledge and stimulate cooperative effort across sectors to contribute expertise to policy debates and initiatives both within Australia and internationally through key IUCN forums.*

*This Strategic Plan is to guide the activities of the Australian component parts of IUCN over the next five years. These components are the Australian members of IUCN, Associates of ACIUCN and the Secretariat to the ACIUCN (the IUCN Oceania Regional Office). The individual expert members of IUCN Commissions, while having their own governance structures, will be encouraged to work with ACIUCN. The Committee is also part of the wider IUCN Region of Oceania and therefore will work cooperatively with Oceania regional bodies where appropriate and in accordance with the IUCN "One Programme" approach.*

*The Plan sets objectives and clear goals to achieve these objectives, identifies specific actions for the current year and lists the outcomes or indicators which will help ACIUCN monitor if it is successfully achieving its goals. For the 2016 goals to be achieved, all components need to commit to working together. For the foreseeable future ACIUCN will have a single staff member and will need Members to work with the ACIUCN Executive and Director to provide overall institutional support through representation at Committee meetings, assisting in the holding of forums, providing expertise and input to agreed initiatives and assisting in seeking funding for agreed priorities.*

## Five-year goals

### GOAL 1: THE UNIQUE CONVENING POWER OF IUCN - FACILITATING BEST-PRACTICE ENVIRONMENTAL POLICY DEVELOPMENT IN AUSTRALIA

Provide the unique apolitical convening power of IUCN to harness the Australian IUCN constituency expertise of Member organisations (government agencies and non-government organisations), Commission experts and others, to inform best practice environmental policy development in Australia.

In partnership with the Australian IUCN network, provide the platform to convene high-profile, apolitical and science-based events; produce best-practice peer reviewed publications; and provide high-profile expert advisory capacity to government policy and decision making.

*Facilitate implementation of global IUCN conservation priorities* within the Australian context, including IUCN World Conservation Congress Resolutions, IUCN 2017-2020 Global and Regional Programmes and World Parks Congress.

Facilitate development and implementation of major national conservation frameworks and processes, including Australia's Biodiversity Conservation Strategy: 2010-2030, the Australian Heritage Strategy, World Heritage, environmental laws, and others.

Maintain the important role of ACIUCN as a valued advisory body to government, recognising the international role of IUCN as the key Advisory body to UNESCO on natural World Heritage matters.

*Engage in partnerships and collaboration with external partners* (e.g. ICOMOS Australia on World Heritage Matters).

### GOAL 2: BUILD AND MAINTAIN A STRONG IUCN NETWORK IN AUSTRALIA

**Membership** - Retain and grow the ACIUCN membership of Australian IUCN member agencies and organisations and ACIUCN Associates.

**Partnerships and linkages** - Engage in partnerships and linkages with the Australian membership including the IUCN State Member, governments, NGOs and academic institutions.

**IUCN HQ** - Support Australian Member engagement with the IUCN Secretariat, e.g. with the IUCN Membership Unit via the Oceania Regional Membership Focal point.

**Facilitate active cooperation and collaboration** within the ACIUCN Membership (Australian IUCN Members and ACIUCN Associates), as well as coordination with the six IUCN Commissions, the IUCN Council (through the Regional Councillor) and the Oceania Regional Secretariat.

### GOAL 3: CONNECT ACIUCN MEMBERS WITH IUCN AT INTERNATIONAL AND REGIONAL LEVELS

Facilitate active IUCN Member and Commission engagement in major international IUCN forums including the quadrennial IUCN World Conservation Congress and decadal World Parks Congress.

Provide the important link between Australian IUCN Members and the international IUCN Secretariat via the Oceania Regional Office.

Facilitate engagement in the broader IUCN Oceania Region (e.g. regional forums and dialogues).

## **GOAL 4: BUILD AND MAINTAIN A STRONG COMMUNICATION STRATEGY**

*Build and maintain a communication network between IUCN stakeholders at national, regional and international levels, including:*

- *the Australian National Committee*
- *the Australian IUCN Constituency*
- *the IUCN Oceania Regional Secretariat*
- *IUCN headquarters and programmes, and*
- *external partners and the public, as appropriate.*

## **GOAL 5: BEST PRACTICE CORPORATE GOVERNANCE**

### **5.1 CORPORATE GOVERNANCE**

*Ensure a high standard of corporate governance that meets all relevant ethical, legal and financial management standards in a manner consistent with regulatory and best practice principles for corporate governance in accordance with the IUCN Statutes and Regulations, the ACIUCN Constitution and Australian laws and regulations.*

### **5.2 FINANCE**

*Ensure the long-term financial viability of ACIUCN as a small membership-based organisation.*

*Ensure all financial matters are appropriately managed, clearly recorded and independently audited on an annual basis.*

*Secure primary income from ACIUCN membership fees and government grants.*

*Secure additional grants and in-kind support from within the ACIUCN membership and external partners.*

*Explore diversified fundraising opportunities.*

### **5.3 CAPACITY BUILDING**

*Explore opportunities to build the long-term capacity of ACIUCN*